



**Even the most brilliant strategies will fail -**

*...unless we lead in ways that gain employee trust, support and commitment*

Today, more than ever, business leaders need relevant and specific development for the role that they perform. High quality, fast paced training that provides immediate value & practical skills is not only desirable - it's vital.

This highly practical, modular program designed for Leaders and Managers covers Strategic vs. Operational Thinking, value-based leadership, coaching skills, influencing strategies and proven techniques for the development of true teams.

#### **Leadership vs Management**

- Distinguishing between leadership and management
- When & how to 'cross the line'
- Understanding the immense power of true leadership

#### **Understanding your Leadership Style**

- Identifying & understanding the range of approaches available to lead others
- Personal style analysis & feedback
- Understanding different personalities

#### **Values in Leadership**

- Identifying your core values
- Aligning your values to positive leadership principles and organisational culture

#### **Understanding Personalities**

- Working with Different people
- Self-assessment analysis
- Recognising appropriate styles and approaches to use with colleagues
- Valuing differences in others

#### **Breathing Life into your Vision**

- The power of compelling vision
- Vision, Mission and Strategy.
- Communicating with Passion
- Bringing your people with you.

#### **Strategic Thinking**

- Planning and formulating a strategy
- Communicating a strategy to ensure success
- Develop Strategy into an Action plan

#### **Managing Change**

- The 8 Stages of organisational change
- Creating a climate of engagement
- Dealing with Resistance
- Developing Change Champions

#### **Self-leadership, the key leading others**

- Confidence & courage in leadership
- Overcoming fear and learning to apply principles of self-belief

#### **Problem Solving**

- Recognising and analysing problems
- Adopting a methodical approach to finding workable solutions
- 5 techniques for problem solving

#### **Effective Decision-Making**

- A logical approach to decision making
- Adapting your approach situationally
- Minimising RISK in decision making
- Building on your ideas

#### **Navigating Organisational Politics**

- Understanding the political landscape
- Managing strategic relationships
- Mapping your Political Arena
- The principle of the Inner circle

#### **Building Effective Teams**

- Building a true sense of teamwork
- Team Behaviours Model
- What behaviours must we develop?
- How to support/challenge each other?
- Maximising Team Synergies

#### **Dealing with Conflict**

- Distinguishing between negative behaviour and the person
- Establishing, at all levels, win-win scenarios in conflict situations

#### **Motivating Your People**

- Herzberg's motivation theory
- Identifying motivation levels in a team
- Motivating individuals beyond their normal capabilities

#### **Giving Feedback**

- Giving structured effective feedback
- Using feedback to reinforce positive behaviour & change negative traits
- Feedback as a Coaching tool

#### **Personal Action Plans**

- Capturing the key learning points
- Creating a meaningful action plan
- Using the 'TOM Technique'



**Programme Length: 3 days**